CONSOLIDATED FINANCIAL STATEMENTS



NATIONAL PARKS CONSERVATION ASSOCIATION AND NATIONAL PARKS ACTION FUND

FOR THE YEARS ENDED JUNE 30, 2021 AND 2020

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INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees National Parks Conservation Association and National Parks Action Fund Washington, D.C.

We have audited the accompanying consolidated financial statements of the National Parks Conservation Association and the National Parks Action Fund, collectively the Organizations, which comprise the consolidated statements of financial position as of June 30, 2021 and 2020, and the related consolidated statements of activities and changes in net assets, functional expenses and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

4550 Montgomery Avenue • Suite 800 North • Bethesda, Maryland 20814 (301) 951-9090 • www.grfcpa.com

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of the Organizations as of June 30, 2021 and 2020, and the consolidated changes in their net assets and their consolidated cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matter

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The Consolidating Schedules of Financial Position and Activities and Changes in Net Assets on pages 31 - 34 are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

November 3, 2021

Gelman Kozenberg & Freedman

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS OF JUNE 30, 2021 AND 2020

ASSETS

	2021	2020
CURRENT ASSETS		
Cash and cash equivalents	\$ 5,027,160 \$	4,224,669
Short-term investments Grants and contributions receivable, net	13,467,006 4,138,659	11,556,763 4,524,435
Accounts receivable	4, 136,699 56,695	33,679
Prepaid expenses and other	455,888	392,308
Total current assets	23,145,408	20,731,854
FIXED ASSETS		
Equipment	639,189	594,993
Equipment Furniture	673,096	673,096
Software	676,784	676,784
Leasehold improvements	2,701,422	2,695,356
	4,690,491	4,640,229
Less: Accumulated depreciation and amortization	(3,778,154)	(3,404,576)
Net fixed assets	912,337	1,235,653
OTHER ASSETS		
Deposits	36,786	31,302
Investments, net of current portion	46,088,752	37,854,453
Grants and contributions receivable, net	4,406,598	6,027,373
Total other assets	50,532,136	43,913,128
TOTAL ASSETS	\$ <u>74,589,881</u> \$	65,880,635
LIABILITIES AND NET ASSETS		
LIABILITIES AND NET ASSETS CURRENT LIABILITIES		
	\$ 2,109,149 \$	2,163,335
CURRENT LIABILITIES Accounts payable and accrued liabilities Accrued salaries and related benefits	1,407,902	1,376,556
CURRENT LIABILITIES Accounts payable and accrued liabilities Accrued salaries and related benefits Charitable gift annuities, current portion	1,407,902 396,158	1,376,556 377,843
CURRENT LIABILITIES Accounts payable and accrued liabilities Accrued salaries and related benefits Charitable gift annuities, current portion Deferred membership dues	1,407,902 396,158 952,901	1,376,556 377,843 650,823
CURRENT LIABILITIES Accounts payable and accrued liabilities Accrued salaries and related benefits Charitable gift annuities, current portion	1,407,902 396,158	1,376,556 377,843
CURRENT LIABILITIES Accounts payable and accrued liabilities Accrued salaries and related benefits Charitable gift annuities, current portion Deferred membership dues Deferred rent, current portion	1,407,902 396,158 952,901 186,502	1,376,556 377,843 650,823 192,233
CURRENT LIABILITIES Accounts payable and accrued liabilities Accrued salaries and related benefits Charitable gift annuities, current portion Deferred membership dues Deferred rent, current portion Other current liabilities	1,407,902 396,158 952,901 186,502 6,539	1,376,556 377,843 650,823 192,233 6,220
CURRENT LIABILITIES Accounts payable and accrued liabilities Accrued salaries and related benefits Charitable gift annuities, current portion Deferred membership dues Deferred rent, current portion Other current liabilities Total current liabilities LONG-TERM LIABILITIES	1,407,902 396,158 952,901 186,502 6,539 5,059,151	1,376,556 377,843 650,823 192,233 6,220 4,767,010
CURRENT LIABILITIES Accounts payable and accrued liabilities Accrued salaries and related benefits Charitable gift annuities, current portion Deferred membership dues Deferred rent, current portion Other current liabilities Total current liabilities LONG-TERM LIABILITIES Charitable gift annuities, net of current portion	1,407,902 396,158 952,901 186,502 6,539 5,059,151	1,376,556 377,843 650,823 192,233 6,220 4,767,010
CURRENT LIABILITIES Accounts payable and accrued liabilities Accrued salaries and related benefits Charitable gift annuities, current portion Deferred membership dues Deferred rent, current portion Other current liabilities Total current liabilities LONG-TERM LIABILITIES	1,407,902 396,158 952,901 186,502 6,539 5,059,151	1,376,556 377,843 650,823 192,233 6,220 4,767,010
CURRENT LIABILITIES Accounts payable and accrued liabilities Accrued salaries and related benefits Charitable gift annuities, current portion Deferred membership dues Deferred rent, current portion Other current liabilities Total current liabilities LONG-TERM LIABILITIES Charitable gift annuities, net of current portion Deferred rent, net of current portion	1,407,902 396,158 952,901 186,502 6,539 5,059,151	1,376,556 377,843 650,823 192,233 6,220 4,767,010 2,759,095 1,709,773
CURRENT LIABILITIES Accounts payable and accrued liabilities Accrued salaries and related benefits Charitable gift annuities, current portion Deferred membership dues Deferred rent, current portion Other current liabilities Total current liabilities LONG-TERM LIABILITIES Charitable gift annuities, net of current portion Deferred rent, net of current portion Other long-term liabilities	1,407,902 396,158 952,901 186,502 6,539 5,059,151 2,862,592 1,584,871 7,462	1,376,556 377,843 650,823 192,233 6,220 4,767,010 2,759,095 1,709,773 14,001
CURRENT LIABILITIES Accounts payable and accrued liabilities Accrued salaries and related benefits Charitable gift annuities, current portion Deferred membership dues Deferred rent, current portion Other current liabilities Total current liabilities LONG-TERM LIABILITIES Charitable gift annuities, net of current portion Deferred rent, net of current portion Other long-term liabilities Total long-term liabilities	1,407,902 396,158 952,901 186,502 6,539 5,059,151 2,862,592 1,584,871 7,462 4,454,925	1,376,556 377,843 650,823 192,233 6,220 4,767,010 2,759,095 1,709,773 14,001 4,482,869
CURRENT LIABILITIES Accounts payable and accrued liabilities Accrued salaries and related benefits Charitable gift annuities, current portion Deferred membership dues Deferred rent, current portion Other current liabilities Total current liabilities LONG-TERM LIABILITIES Charitable gift annuities, net of current portion Deferred rent, net of current portion Other long-term liabilities Total long-term liabilities Total liabilities NET ASSETS	1,407,902 396,158 952,901 186,502 6,539 5,059,151 2,862,592 1,584,871 7,462 4,454,925 9,514,076	1,376,556 377,843 650,823 192,233 6,220 4,767,010 2,759,095 1,709,773 14,001 4,482,869 9,249,879
CURRENT LIABILITIES Accounts payable and accrued liabilities Accrued salaries and related benefits Charitable gift annuities, current portion Deferred membership dues Deferred rent, current portion Other current liabilities Total current liabilities LONG-TERM LIABILITIES Charitable gift annuities, net of current portion Deferred rent, net of current portion Other long-term liabilities Total long-term liabilities NET ASSETS Without donor restrictions	1,407,902 396,158 952,901 186,502 6,539 5,059,151 2,862,592 1,584,871 7,462 4,454,925 9,514,076	1,376,556 377,843 650,823 192,233 6,220 4,767,010 2,759,095 1,709,773 14,001 4,482,869 9,249,879
CURRENT LIABILITIES Accounts payable and accrued liabilities Accrued salaries and related benefits Charitable gift annuities, current portion Deferred membership dues Deferred rent, current portion Other current liabilities Total current liabilities LONG-TERM LIABILITIES Charitable gift annuities, net of current portion Deferred rent, net of current portion Other long-term liabilities Total long-term liabilities NET ASSETS Without donor restrictions With donor restrictions	1,407,902 396,158 952,901 186,502 6,539 5,059,151 2,862,592 1,584,871 7,462 4,454,925 9,514,076	1,376,556 377,843 650,823 192,233 6,220 4,767,010 2,759,095 1,709,773 14,001 4,482,869 9,249,879 23,188,457 33,442,299
CURRENT LIABILITIES Accounts payable and accrued liabilities Accrued salaries and related benefits Charitable gift annuities, current portion Deferred membership dues Deferred rent, current portion Other current liabilities Total current liabilities LONG-TERM LIABILITIES Charitable gift annuities, net of current portion Deferred rent, net of current portion Other long-term liabilities Total long-term liabilities NET ASSETS Without donor restrictions	1,407,902 396,158 952,901 186,502 6,539 5,059,151 2,862,592 1,584,871 7,462 4,454,925 9,514,076	1,376,556 377,843 650,823 192,233 6,220 4,767,010 2,759,095 1,709,773 14,001 4,482,869 9,249,879

CONSOLIDATED STATEMENT OF ACTIVITIES AND CHANGE IN NET ASSETS FOR THE YEAR ENDED JUNE 30, 2021

REVENUE AND SUPPORT	Without Donor Restrictions	With Donor Restrictions	Total
Contributions Grants Contributed services Investment income, net Bequests Membership dues Marketing income Events Other revenue Change in value of charitable gift annuities Net assets released from donor restrictions	\$ 25,756,802 178,250 6,068,248 4,362,282 2,434,399 1,492,327 554,429 450,872 177,774 (233,095) 10,100,404	2,426,066 - 4,218,602 - 300,000 - -	\$ 30,509,107 2,604,316 6,068,248 8,580,884 2,434,399 1,492,327 854,429 450,872 177,774 (233,095)
Total revenue and support	51,342,692	1,596,569	52,939,261
EXPENSES			
Program Services: National Parks Thrive National Parks are for Everyone National Parks Tell Stories of All Americans Total program services	21,505,282 9,589,355 4,657,503 35,752,140	- - - -	21,505,282 9,589,355 4,657,503 35,752,140
Supporting Services: Management and General Fundraising	3,909,646 4,832,426	<u>-</u>	3,909,646 4,832,426
Total supporting services	8,742,072		8,742,072
Total expenses	44,494,212		44,494,212
Change in net assets	6,848,480	1,596,569	8,445,049
Net assets at beginning of year	23,188,457	33,442,299	56,630,756
NET ASSETS AT END OF YEAR	\$ <u>30,036,937</u>	\$ <u>35,038,868</u>	\$ <u>65,075,805</u>

CONSOLIDATED STATEMENT OF ACTIVITIES AND CHANGE IN NET ASSETS FOR THE YEAR ENDED JUNE 30, 2020

REVENUE AND SUPPORT	Without Donor Restrictions	With Donor Restrictions	Total
Contributions Grants Contributed services Investment income (loss), net Bequests Membership dues Marketing income Events Other revenue Change in value of charitable gift annuities Net assets released from donor restrictions	\$ 23,505,941 95,000 4,464,717 163,423 3,507,174 1,249,028 853,602 890,203 246,417 (200,736) 14,381,131	\$ 2,634,565 4,914,046 - (85,434) 260,537 - 1,207,183 164,204 - (14,381,131)	\$ 26,140,506 5,009,046 4,464,717 77,989 3,767,711 1,249,028 2,060,785 1,054,407 246,417 (200,736)
Total revenue and support	49,155,900	(5,286,030)	43,869,870
EXPENSES			
Program Services: National Parks Thrive National Parks are for Everyone National Parks Tell Stories of All Americans Total program services	20,174,009 10,120,076 4,641,504 34,935,589	- - - -	20,174,009 10,120,076 4,641,504 34,935,589
Supporting Services: Management and General Fundraising	3,182,630 5,219,947	<u>-</u>	3,182,630 5,219,947
Total supporting services	8,402,577		8,402,577
Total expenses	43,338,166		43,338,166
Change in net assets	5,817,734	(5,286,030)	531,704
Net assets at beginning of year	17,370,723	38,728,329	56,099,052
NET ASSETS AT END OF YEAR	\$ <u>23,188,457</u>	\$ <u>33,442,299</u>	\$ <u>56,630,756</u>

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JUNE 30, 2021

			Program	Serv	rices		Supporting Services							
	National Parks Thrive		National Parks Thrive		tional Parks are for Everyone	Tel	tional Parks Il Stories of Americans	Total Program Services	M	anagement and General	Fı	undraising	Total Supporting Services	Total Expenses
Salaries and benefits	\$	9,649,165	\$ 5,277,229	\$	2,189,661	\$ 17,116,055	\$	880,270	\$	1,581,221	\$ 2,461,491	\$ 19,577,546		
Professional and outside services		7,402,368	820,950		332,527	8,555,845	·	260,585	·	328,711	589,296	9,145,141		
Postage, shipping, lists and related costs		854,345	889,629		706,748	2,450,722		1,083,672		1,245,627	2,329,299	4,780,021		
Printing		951,024	988,423		702,428	2,641,875		997,812		1,183,276	2,181,088	4,822,963		
Building occupancy expense		907,682	533,188		213,113	1,653,983		266,810		143,386	410,196	2,064,179		
Other		647,756	470,970		203,663	1,322,389		339,390		284,618	624,008	1,946,397		
Travel		30,088	16,536		5,293	51,917		611		1,868	2,479	54,396		
Events		167,436	99,918		44,489	311,843		1,085		1,600	2,685	314,528		
Grants and awards		330,733	90,824		99,226	520,783		1,203		2,711	3,914	524,697		
Office supplies and expense		179,843	194,771		71,931	446,545		10,662		10,106	20,768	467,313		
Depreciation and amortization		163,886	96,174		38,581	298,641		48,742		26,195	74,937	373,578		
Telephone		103,098	60,104		22,949	186,151		8,536		13,261	21,797	207,948		
Equipment rental and maintenance		39,333	22,930		8,635	70,898		8,220		4,635	12,855	83,753		
Publications, subscriptions and														
membership dues		72,233	24,343		16,841	113,417		1,665		4,221	5,886	119,303		
Meetings and conferences		6,292	3,366		1,418	11,076		383		990	1,373	12,449		
TOTAL	\$	21,505,282	\$ 9,589,355	\$	4,657,503	\$ 35,752,140	\$	3,909,646	\$	4,832,426	\$ 8,742,072	\$ 44,494,212		

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JUNE 30, 2020

				Program	Serv	rices		Supporting Services					
	Nation Ti		National Parks are for Everyone		National Parks Tell Stories of All Americans		Total Program Services		Management and General		undraising	Total Supporting Services	Total Expenses
Salaries and benefits	\$	9,151,346	\$	5,723,279	\$	2,072,905	\$ 16,947,530	\$	571,747	\$	1,905,179	\$ 2,476,926	\$ 19,424,456
Professional and outside services		5,723,274		635,477		316,815	6,675,566		188,979		266,329	455,308	7,130,874
Postage, shipping, lists and related costs		994,682		882,109		762,303	2,639,094		1,010,065		1,137,536	2,147,601	4,786,695
Printing		967,307		874,947		683,261	2,525,515		860,158		1,029,178	1,889,336	4,414,851
Building occupancy expense		871,282		554,657		197,541	1,623,480		224,413		169,696	394,109	2,017,589
Other		678,848		393,806		173,676	1,246,330		244,070		259,259	503,329	1,749,659
Travel		639,602		287,950		114,500	1,042,052		5,081		45,948	51,029	1,093,081
Events		252,809		233,017		54,894	540,720		626		315,491	316,117	856,837
Grants and awards		291,691		109,034		93,408	494,133		60		9,427	9,487	503,620
Office supplies and expense		143,470		157,867		67,718	369,055		5,683		13,819	19,502	388,557
Depreciation and amortization		165,210		105,438		37,574	308,222		43,054		32,556	75,610	383,832
Telephone		118,010		71,199		24,722	213,931		6,862		14,804	21,666	235,597
Equipment rental and maintenance		88,296		57,741		20,080	166,117		20,753		17,393	38,146	204,263
Publications, subscriptions and													
membership dues		71,389		24,444		18,239	114,072		1,079		2,651	3,730	117,802
Meetings and conferences		16,793		9,111		3,868	29,772		-		681	681	30,453
TOTAL	\$	20,174,009	\$	10,120,076	\$	4,641,504	\$ 34,935,589	\$	3,182,630	\$	5,219,947	\$ 8,402,577	\$ 43,338,166

CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED JUNE 30, 2021 AND 2020

		2021	_	2020
CASH FLOWS FROM OPERATING ACTIVITIES				
Changes in net assets	\$	8,445,049	\$	531,704
Adjustments to reconcile changes in net assets to net cash provided by operating activities:				
Depreciation and amortization Unrealized (gain) loss on investments Realized gain on sale of investments Change in value of charitable gift annuities Receipt of donated securities Proceeds from sale of donated securities Realized loss on sale of donated securities Change in allowance for doubtful accounts Change in discount on grants and contributions receivable		373,578 (5,394,207) (2,373,071) 233,095 (1,811,497) 1,803,299 8,198 (24,656) (174,525)		383,832 1,035,598 (88,445) 200,736 (566,172) 564,996 1,176 (26,036) (440,143)
Decrease (increase) in: Grants and contributions receivable Accounts receivable Prepaid expenses and other Deposits		2,205,732 (23,016) (63,580) (5,484)		2,553,681 39,488 46,553 (4,376)
(Decrease) increase in: Accounts payable and accrued liabilities Accrued salaries and related benefits Deferred membership dues Deferred rent Other liabilities	_	(54,185) 31,346 302,078 (130,633)	_	(40,253) 200,825 (72,665) (162,624) (180,275)
Net cash provided by operating activities	_	3,347,521	_	3,977,600
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchase of fixed assets Purchase of investments Proceeds from sale of investments	_	(50,262) (4,426,612) 2,049,347	_	(131,795) (4,589,695) 1,840,730
Net cash used by investing activities	_	(2,427,527)	_	(2,880,760)
CASH FLOWS FROM FINANCING ACTIVITIES				
Payments made on charitable gift annuities Liability related to charitable gift annuities Payments on capital lease	_	(375,549) 264,266 (6,220)	_	(357,774) 258,408 (5,917)
Net cash used by financing activities	_	(117,503)	_	(105,283)
Net increase in cash and cash equivalents		802,491		991,557
Cash and cash equivalents at beginning of year	_	4,224,669	_	3,233,112
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$_	5,027,160	\$_	4,224,669
SUPPLEMENTAL INFORMATION:				
Interest Paid	\$_	870	\$ <u>_</u>	1,173

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION

Organization -

The National Parks Conservation Association (NPCA) was established in 1919 as a national nonprofit membership organization that focuses on defending, promoting and improving America's National Park System while educating the public about the parks. NPCA seeks to protect park visitors, natural and historic resources from the impacts of air pollution and climate change. NPCA also seeks to ensure the long-term health of park wildlife populations and habitat for the enjoyment of present and future generations. NPCA was incorporated in the District of Columbia.

NPCA established the National Parks Action Fund (the Action Fund) during fiscal year 2016. The Action Fund is a 501(c)(4) non-profit organization. The Action Fund's fundamental goal is to protect, restore and fund the National Park System by informing the public about threats facing our parks, educating members of Congress about proposals to help parks and influencing their positions to forward those proposals.

Basis of presentation -

The accompanying consolidated financial statements are presented on the accrual basis of accounting, and in accordance with the Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) 2016-14, *Presentation of Financial Statements for Not-for-Profit Entities*. As such, net assets are reported within two net asset classifications: without donor restrictions and with donor restrictions. Descriptions of the two net asset categories are as follows:

- Net Assets Without Donor Restrictions Net assets available for use in general operations
 and not subject to donor restrictions are recorded as "net assets without donor restrictions".
 Assets restricted solely through the actions of the Board are referred to as Board Designated
 and are also reported as net assets without donor restrictions.
- Net Assets With Donor Restrictions Net assets may be subject to donor-imposed stipulations that are more restrictive than the Organizations mission and purpose. Some donor imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Donor imposed restrictions are released when the restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. Other donor imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Gifts of long-lived assets and gifts of cash restricted for the acquisition of long-lived assets are recognized as revenue without donor restrictions when the assets are placed in service.

The financial statements of NPCA and the Action Fund (collectively, the Organizations), have been consolidated because they are under common control. All intercompany transactions have been eliminated in consolidation.

Cash and cash equivalents -

The Organizations consider all cash and other highly liquid investments with initial maturities of three months or less to be cash equivalents.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION (Continued)

Cash and cash equivalents (continued) -

Cash and cash equivalents held by investment managers in the amounts of \$13,679,085 and \$12,420,737 as of June 30, 2021 and 2020, respectively, are reported as investments instead of cash because the Organizations hold those funds as an endowment.

Bank deposit accounts are insured by the Federal Deposit Insurance Corporation (FDIC) up to a limit of \$250,000. At times during the year, the Organizations maintain cash balances in excess of the FDIC insurance limits. Management believes the risk in these situations to be minimal.

Investments -

Investments are recorded at their readily determinable fair value. Interest, dividends, unrealized and realized gains and losses net of investment expenses are included in investment income (loss) in the Consolidated Statements of Activities and Changes in Net Assets.

Accounts, grants and contributions receivable -

Accounts receivable are recorded at their net realizable value, which approximates fair value. Grants and contributions receivable that are expected to be collected in future years are recorded at fair value, measured as the present value of their future cash flows. The discounts on these amounts are computed using risk-adjusted interest rates applicable to the years in which the promises are received. Amortization of the discounts is included in grants and contribution revenue. Conditional promises to give are not included as support until the conditions are substantially met. The allowance for doubtful accounts is determined based upon an annual review of account balances, including the age of the balance and historical experience.

Fixed assets -

Fixed assets in excess of \$5,000 are capitalized and stated at cost, or if donated, are recorded at the fair market value at the date of donation. Equipment, furniture and software are depreciated on a straight-line basis over the estimated useful lives of the related assets, generally three to ten years. Leasehold improvements are amortized over the remaining life of the lease. The cost of maintenance and repairs is recorded as expenses are incurred.

Impairment of long-lived assets -

Management reviews asset carrying amounts whenever events or circumstances indicate that such carrying amounts may not be recoverable. When considered impaired, the carrying amount of the assets is reduced, by a charge to the Consolidated Statements of Activities and Changes in Net Assets, to its current fair value.

Revenue and support -

Contributions and grants -

Contributions and grants are recognized in the appropriate category of net assets in the period received.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION (Continued)

Revenue and support (continued) -

Contributions and grants (continued) -

The Organizations perform an analysis of the individual contribution and grant to determine if the revenue streams follow the contribution rules or if they should be recorded as an exchange transaction depending upon whether the transactions are deemed reciprocal or nonreciprocal under ASU 2018-08, Not-for-Profit Entities (Topic 958): Clarifying the Scope and Accounting Guidance for Contributions Received and Contributions Made.

For grants and contributions qualifying under the contribution rules, revenue is recognized upon notification of the award and satisfaction of all conditions, if applicable. Contributions and grants qualifying as contributions that are unconditional and have donor restrictions are recognized as "without donor restrictions" only to the extent of actual expenses incurred in compliance with the donor-imposed restrictions and satisfaction of time restrictions. Funds in excess of expenses incurred are shown as net assets with donor restrictions in the accompanying consolidated financial statements.

Contributions or grants qualifying as conditional contributions contain a right of return from obligation provision that limits the Organizations on how funds transferred should be spent. Additionally, a barrier is present that is related to the purpose of the agreement. Revenue is recognized when the condition or conditions on which they depend are substantially met. The Organizations recognize revenue for these conditional contributions when the related barrier has been overcome (generally, when qualifying expenditures are incurred). Funds received in advance of the incurrence of qualifying expenditures are recorded as refundable advances. For contributions and grants treated as conditional contributions, the Organizations had no unrecognized awards as of June 30, 2021 and 2020.

Bequest income is recognized as revenue when received and follow the contribution rules as noted above.

Membership dues, marketing income and events revenue -

Membership dues, marketing income and events revenue classified as exchange transactions follow ASU 2014-09, *Revenue from Contracts With Customers* and are recorded as revenue at a point in time when the performance obligations are met. The Organizations have elected to opt out of all (or certain) disclosures not required for nonpublic entities. Transaction price is based on cost and/or sales price.

Membership dues -

Membership dues includes general member benefits that are a series of distinct obligations. The revenue is recognized ratably over the membership period. There are several benefits received that are individual distinct obligations such as subscriptions to publications; however, they are immaterial in nature to the contract and thus are included with the general member benefits. Any amounts received in advance are included in deferred revenue in the Consolidated Statements of Financial Position. General member benefits that are considered to be contributions follow ASU 2018-08, Not-for-Profit Entities (Topic 958): Clarifying the Scope and Accounting Guidance for Contributions Received and Contributions Made and are bifurcated to contribution revenue when received.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION (Continued)

Revenue (continued) -

Marketing income -

Marketing income includes advertising and corporate sponsorships which are recognized as revenue when the performance obligations are met. Advertising revenue is recognized when the advertisement is published. Corporate sponsorship revenue is recorded when contracts are ratified and may include sponsor imposed restrictions and benefits. Corporate sponsorship revenue is shown as revenue with donor restrictions in the accompanying consolidated financial statements until sponsor benefits have been realized and time restrictions satisfied under ASU 2018-08, Not-for-Profit Entities (Topic 958): Clarifying the Scope and Accounting Guidance for Contributions Received and Contributions Made.

Events revenue -

Events revenue is recognized when performance obligations are met which is when the event takes place. Any amount received in advance are recognized as deferred revenue in the accompanying Consolidated Statements of Financial Position.

Income taxes -

NPCA is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code. NPCA is not a private foundation. NPCA earns unrelated business income on advertising and alternative investments. NPCA's income tax expense related to its unrelated business income for the years ended June 30, 2021 and 2020 was \$460 and \$0, respectively. NPCA did not have income tax expense related to advertising for the years ended June 30, 2021 and 2020.

The Action Fund is exempt from Federal income taxes under Section 501(c)(4) of the Internal Revenue Code. The Action Fund is exempt from Federal taxes on income other than 1) unrelated business income; or 2) the lesser of political expenditures under Internal Revenue Code Section 537(f)(3) or net investment income. For the years ended June 30, 2021 and 2020, the Action Fund had no taxable unrelated business income.

Uncertain tax positions -

For the years ended June 30, 2021 and 2020, the Organizations have documented their consideration of FASB ASC 740-10, *Income Taxes*, that provides guidance for reporting uncertainty in income taxes and has determined that no material uncertain tax positions qualify for either recognition or disclosure in the consolidated financial statements.

Use of estimates -

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION (Continued)

Functional allocation of expenses -

The costs of providing the various programs and other activities have been summarized on a functional basis in the Consolidated Statements of Activities and Changes in Net Assets. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Expenses directly attributed to a specific functional area of the Organizations are reported as direct expenses to the programmatic area and those expenses that benefit more than one function are allocated on a basis of estimated time and effort or other reasonable basis.

Risks and uncertainties -

The Organizations invest in various investment securities. Investment securities are exposed to various risks such as interest rates, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the accompanying consolidated financial statements.

Fair value measurement -

The Organizations applies the provisions of FASB ASC 820, Fair Value Measurement. FASB ASC 820 defines fair value, establishes a framework for measuring fair value, establishes a fair value hierarchy based on the quality of inputs (assumptions that market participants would use in pricing assets and liabilities, including assumptions about risk) used to measure fair value, and enhances disclosure requirements for fair value measurements. The Organizations account for a significant portion of their financial instruments at fair value or consider fair value in their measurement.

New accounting pronouncement not yet adopted -

FASB issued ASU 2019-01, *Leases* (Topic 842). The ASU changes the accounting treatment for operating leases by recognizing a lease asset and lease liability at the present value of the lease payments in the Consolidated Statements of Financial Position and disclosing key information about leasing arrangements. During 2020, the FASB issued ASU 2020-05 and delayed the implementation date by one year. The ASU is effective for non public entities beginning after December 15, 2021. Early adoption is still permitted. The ASU can be applied at the beginning of the earliest period presented using a modified retrospective approach or applied at the beginning of the period of adoption recognizing a cumulative-effect adjustment. The Organizations plan to adopt the new ASU at the required implementation date and management is currently in the process of evaluating the adoption method and the impact of the new standard on the accompanying consolidated financial statements.

Economic uncertainties -

On March 11, 2020, the World Health Organization declared the Coronavirus disease (COVID-19) a global pandemic. As a result of the spread of COVID-19, economic uncertainties have arisen which may negatively impact the Organizations' operations. The overall potential impact is unknown at this time.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

2. INVESTMENTS

Investments consisted of the following at June 30, 2021 and 2020:

	Fair	Value
	2021	2020
Cash and money market Certificates of deposit	\$ 13,679,085 126,062	\$ 12,420,737 174,182
Equities:	120,002	174,102
Emerging markets	2,675,338	849,921
International	9,212,533	5,314,340
Domestic	14,853,790	11,093,486
Global region	3,906,946	2,171,200
Fixed income:	44.000.540	10.000.000
Corporate bonds	11,898,549	13,322,289
Government obligations	324,975	1,624,729
International mutual funds Domestic mutual funds	350,850	301,276
Alternative investments:	1,167,395	949,977
Real estate funds	625,736	536,618
Limited partnerships	734,499	652,461
	59,555,758	49,411,216
Less: Short-term investments	<u>(13,467,006)</u>	(11,556,763)
TOTAL LONG-TERM INVESTMENTS	\$ <u>46,088,752</u>	\$ <u>37,854,453</u>

Short-term investments include operating funds and Board Project Funds (see Note 4) and long-term investments include endowment funds to be invested in perpetuity in the amount of \$17,281,557 (see Note 7).

Included in investments at June 30, 2021 and 2020 are investments related to certain charitable gift annuities (see Note 8) as follows:

		2021		2020
Cash and money market	\$	14,723	\$	363,899
Equities:				
International		2,147,171		370,624
Domestic		3,440,150		2,433,323
Fixed income:				
Corporate bonds		-		670,384
Government obligations		1,167,395		875,608
International mutual funds		350,850		301,276
Domestic mutual funds		324,975		996,820
Real estate funds	_	70,026	_	
TOTAL INVESTMENTS FOR CHARITABLE				
GIFT ANNUITIES	\$_	7,515,290	\$_	6,011,934

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

2. INVESTMENTS (Continued)

Included in investment income are the following:

		2021		2020
Interest and dividends	\$	•	\$	1,114,095
Realized gain on sale of investments Unrealized gain (loss) on investments		2,364,873 5,394,207		87,269 (1,035,598)
Investment fees	_	(94,138)	_	(87,777)
TOTAL INVESTMENT INCOME, NET	\$ <u>_</u>	8,580,884	\$ <u>_</u>	77,989

3. GRANTS AND CONTRIBUTIONS RECEIVABLE

Grants and contributions receivable consisted of the following at June 30, 2021 and 2020:

		2021	_	2020
Amounts due in: Less than one year One to five years	\$	4,225,071 4,739,200	\$	4,635,503 6,534,500
Total amounts due Less: Present value discount Less: Allowance for doubtful accounts	_	8,964,271 (332,602) (86,412)	-	11,170,003 (507,127) (111,068)
NET GRANTS AND CONTRIBUTIONS RECEIVABLE	\$_	8,545,257	\$_	10,551,808

The present value discount is calculated using a rate of 5% for the years ended June 30, 2021 and and 2020. Grants and contributions receivable include \$2,318,485 and \$3,873,785 from officers, directors and employees of the Organizations as of June 30, 2021 and 2020, respectively.

4. NET ASSETS WITHOUT DONOR RESTRICTIONS

Included within net assets without donor restrictions, the Board of Trustees has established two Board designated funds; the Board Reserve Fund and the Board Designated Endowment Fund.

The Board Reserve Fund provides financial stability and capital in order to meet the future needs of the Organizations. Investment income may be used to support programs and operations of the Organizations up to 4.5% of the rolling average of the fund's market value of the previous twelve quarters. At June 30, 2021 and 2020, the Board Reserve Fund amounted to \$4,031,608 and \$3,462,756, respectively.

The Board Designated Endowment Fund enhances the long-term financial base of the Organizations. Wholly funded by Board Reserve Funds, the Board Designated Endowment Fund combined with the Donor Restricted Endowments achieves the targeted goal of more than \$25 million in endowment investments.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

4. NET ASSETS WITHOUT DONOR RESTRICTIONS (Continued)

At June 30, 2021 and 2020, the Board Designated Endowment Fund amounted to \$11,921,833 and \$10,095,565, respectively. See Note 7 for further details.

The table below summarizes the activities for the year ended June 30, 2021.

		PCA Board	NPCA Board Designated Endowment		NPCA Undesignated	Pá	National arks Action Fund	Total Net Assets Without Donor Restrictions
Balance, June 30, 2020 Revenue Expenses	\$	3,462,756 939,171 (370,319)	\$ 10,095,565 2,308,889 (482,621	•	9,630,136 47,959,520 (43,506,160)	·	- 135,112 (135,112)	\$ 23,188,457 51,342,692 (44,494,212)
BALANCE, JUNE 30, 2021	\$ <u>_</u>	4,031,608	\$ <u>11,921,833</u>	\$ <u>_</u>	14,083,496	\$_		\$ <u>30,036,937</u>

The table below summarizes the activities for the year ended June 30, 2020.

		PCA Board eserve Fund		IPCA Board Designated Endowment		NPCA Undesignated	F	National Parks Action Fund		Total Net Assets ithout Donor Restrictions
Balance, June 30, 2019 Revenue Expenses	\$	3,634,842 675,573 (847,659)	\$ -	10,625,615 (61,747) (468,303)	,	3,110,266 48,467,106 (41,947,236)	·	74,968 (74,968)	\$	17,370,723 49,155,900 (43,338,166)
BALANCE, JUNE 30, 2020	\$ <u>_</u>	3,462,756	\$_	10,095,565	\$	9,630,136	\$		\$ <u>_</u>	23,188,457

5. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions consisted of the following at June 30, 2021 and 2020:

	2021	2020
Subject to passage of time Subject to expenditure for specified purpose: Accumulated earnings from endowment funds not yet	\$ 4,391,211	\$ 5,705,285
authorized for spending	6,311,023	2,967,702
National Parks Thrive	4,302,725	4,100,510
National Parks are for Everyone	787,682	1,935,614
National Parks Tell Stories of All Americans	1,964,670	3,951,631
Contributions to be invested in perpetuity	<u> 17,281,557</u>	<u> 14,781,557</u>
TOTAL NET ASSETS WITH DONOR RESTRICTIONS	\$ 35,038,868	\$ 33,442,299

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

5. NET ASSETS WITH DONOR RESTRICTIONS (Continued)

The following net assets with donor restrictions were released from donor restrictions by incurring expenses (or through the passage of time) which satisfied the restricted purposes specified by the donors:

		2021	_	2020
Timing restrictions accomplished Purpose restrictions accomplished:	\$	1,914,375	\$	3,360,052
Accumulated earnings from endowment funds authorized for spending National Parks Thrive		875,282 4,654,449		872,930 6,350,375
National Parks are for Everyone National Parks Tell Stories of All Americans	_	814,293 1,842,005	_	1,132,435 2,665,339
TOTAL NET ASSETS RELEASED FROM RESTRICTIONS	\$	10,100,404	\$	14,381,131

LIQUIDITY AND AVAILABILITY

6.

Financial assets available for use for general expenditures within one year of the Consolidated Statements of Financial Position date comprise the following:

	2021	2020
Cash and cash equivalents Investments Grants and contributions receivable Accounts receivable	\$ 5,027,160 59,555,758 8,545,257 56,695	\$ 4,224,669 49,411,216 10,551,808 33,679
Subtotal financial assets available Less: Donor restricted funds Less: Board designated funds	73,184,870 (27,232,100) (15,953,441)	64,221,372 (24,705,093) <u>(13,558,321</u>)
FINANCIAL ASSETS AVAILABLE TO MEET CASH NEEDS	\$ 29 999 329	\$ 25 957 958

The Organizations are supported by restricted contributions. Because a donor's restriction requires resources to be used in a particular manner or in a future period, the Organizations must maintain sufficient resources to meet those responsibilities to its donors. Thus, financial assets may not be available for general expenditure within one year. As part of the Organizations' liquidity management, they have a policy to structure their financial assets to be available as their general expenditures, liabilities, and other obligations come due. In addition, the Organizations invest cash in excess of daily requirements in short-term investments. The Board designated funds, which were \$15,953,441 and \$13,558,321 as of June 30, 2021 and 2020, respectively, may be drawn upon in the event of financial distress or an immediate liquidity need resulting from events outside the typical life cycle of converting financial assets to cash or settling financial liabilities.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

7. ENDOWMENT

The Organizations' endowment consists of donor-restricted endowment funds and funds designated by the governing Board to function as endowments. As required by GAAP, net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions. The Board of Trustees is subject to the Uniform Prudent Management of Institutional Funds Act (UPMIFA) and, thus classifies amounts in its donor-restricted endowment funds as net assets with donor restrictions because those assets are time restricted until the governing Board appropriates such amounts for expenditures. Most of those net assets also are subject to purpose restrictions that must be met before reclassifying those net assets to net assets without donor restrictions. The governing Board has interpreted UPMIFA as not requiring the maintenance of purchasing power of the original gift amount contributed to an endowment fund, unless a donor stipulates the contrary. The Organizations have adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. As a result of this interpretation, when reviewing its donor-restricted endowment funds, the Organizations considers a fund to be underwater if the fair value of the fund is less than the sum of (a) the original value of initial and subsequent gift amounts donated to the fund and (b) any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor gift instrument. The Organizations have interpreted UPMIFA to permit spending from underwater funds in accordance with the prudent measures required under the law.

Additionally, in accordance with UPMIFA, the Organizations consider the following factors in making a determination to appropriated or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund;
- The purpose of the organization and the donor-restricted endowment fund;
- General economic conditions and the possible effect of inflation and deflation;
- The expected total return from income and the appreciation of investments; and
- Investment policies of the organization.

Endowment net asset composition by type of fund as of June 30, 2021:

	Without Donor <u>Restrictions</u>	With Donor Restrictions	<u>Total</u>
Board Designated Endowment Funds	\$ 11,921,833	\$ -	\$ 11,921,833
Donor-Restricted Endowment Funds: Original donor-restricted gift amount and amounts required to be maintained in			
perpetuity by donor Accumulated investment earnings	<u>-</u>	17,281,557 6,311,022	17,281,557 6,311,022
TOTAL ENDOWMENT FUNDS	\$ <u>11,921,833</u>	\$ <u>23,592,579</u>	\$ <u>35,514,412</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

7. ENDOWMENT (Continued)

Endowment net asset composition by type of fund as of June 30, 2020:

	Without Donor Restrictions	With Donor Restrictions	Total
Board Designated Endowment Funds	\$ 10,095,565	\$ -	\$ 10,095,565
Donor-Restricted Endowment Funds: Original donor-restricted gift amount and amounts required to be maintained in			
perpetuity by donor Accumulated investment earnings		14,781,557 2,967,702	14,781,557 2,967,702
TOTAL ENDOWMENT FUNDS	\$ <u>10,095,565</u>	\$ <u>17,749,259</u>	\$ <u>27,844,824</u>

Changes in endowment net assets for the year ended June 30, 2021:

	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, June 30, 2020 Investment income, net Contributions Appropriation of endowment assets for	\$ 10,095,565 2,308,889 -	\$ 17,749,259 4,218,602 2,500,000	\$ 27,844,824 6,527,491 2,500,000
expenditure	(482,621)	(875,282)	(1,357,903)
ENDOWMENT NET ASSETS, JUNE 30, 2021	\$ <u>11,921,833</u>	\$ <u>23,592,579</u>	\$ <u>35,514,412</u>

Changes in endowment net assets for the year ended of June 30, 2020:

	Without Donor <u>Restrictions</u>	With Donor Restrictions	Total
Endowment net assets, June 30, 2019 Investment loss, net Appropriation of endowment assets for	\$ 10,625,615 (61,747)	\$ 18,707,623 (85,434)	\$ 29,333,238 (147,181)
expenditure	(468,303)	(872,930)	(1,341,233)
ENDOWMENT NET ASSETS, JUNE 30, 2020	\$ <u>10,095,565</u>	\$ <u>17,749,259</u>	\$ <u>27,844,824</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

7. ENDOWMENT (Continued)

The income from the endowed net assets are restricted for the following as of June 30, 2021 and 2020:

		2021	_	2020
Park Protection Endowment	\$	9,999,981	\$	9,999,981
EDAR Endowment		1,207,942		1,207,942
Frank H. Filley and Family Endowment Fund		440,416		440,416
H. William Walter Endowed Internship Program		305,300		305,300
Stephen Tyng Mather Award Endowed by Booz, Allen,				
Hamilton		100,000		100,000
Gretchen Long Endowment		286,831		286,831
General NPCA Endowment Fund		359,807		359,807
Norman G. Cohen Park Education Endowment		63,280		63,280
Yellowstone Conservation Fund Endowment		518,000		518,000
NERO Endowment		1,500,000		1,500,000
Ruth Hammett Memorial Desert Protection Endowment	_	2,500,000	_	
TOTAL	\$_	17,281,557	\$_	14,781,557

Park Protection Endowment:

This endowment is funded through the generosity of an anonymous donor. Its purpose is to enhance the long term financial base of the Organizations in order to consistently propel the organization toward protecting and enhancing America's National Parks for present and future generations.

EDAR Endowment:

The EDAR Endowment was created and initially funded by Armstrong Chinn, Jr. for the purpose of creating a permanent memorial endowment fund to further the mission of the Organizations.

Frank H. Filley and Family Endowment Fund:

The Frank H. Filley and Family Endowment Fund was created in December 2001 and was established as an endowment generally supporting the activities of the Organizations.

H. William Walter Endowed Internship Program:

This endowment is funded by the friends and family of William Walter, to honor him for his years of generous support, leadership and outreach on behalf of the Organizations and our national parks.

The investment income is to support an internship program at the Organizations, so that college and graduate students can have an opportunity to gain experience, possibly leading to careers in park conservation.

Stephen Tyng Mather Award (Endowed by Booz, Allen, Hamilton):

The Stephen Tyng Mather Award Endowed by Booz Allen Hamilton Fund was set up in the winter of 2007.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

7. ENDOWMENT (Continued)

Stephen Tyng Mather Award (Endowed by Booz, Allen, Hamilton) (continued):

The investment income of the fund is specifically directed to be used to offset the cost of the award, given each year to a deserving National Park Service employee who has exhibited exemplary and distinguished performance in park protection and enhancement.

Gretchen Long Endowment:

The Gretchen Long Endowment was created by and initially funded by the friends of Gretchen Long to honor her service to the Organizations. Funding by Gretchen Long and friends was endowed to support the mission of the Organizations.

General National Parks Conservation Association Endowment Fund:

The General National Parks Conservation Association Endowment was established for the purpose of supporting the Organizations' activities. This endowment was initiated through the generosity of John and Jane Strandberg who indicated a desire to fund a general endowment for the Organizations.

Norman G. Cohen Park Education Endowment:

The Norman G. Cohen Park Education Endowment was established by Norman G. Cohen in 1992, with the purpose to provide youth from the Washington, D.C. area with educational activities that help them appreciate and understand the national parks.

Yellowstone Conservation Fund Endowment:

The Yellowstone Conservation Endowment Fund was established for the purpose of protecting the greater Yellowstone ecosystem. Individuals from the Midwest and Northern Rockies Regions area are supporting the fund. Income from the fund may be used to support any type of strategy or project to protect the national park and its surroundings.

Northeast Regional Office (NERO) Endowment:

The Northeast Regional Office (NERO) Endowment fund was established to produce income designated for the Organizations' work through its Northeast Regional Office (NERO) or in direct support of it. Income from this fund may be used for Organizations' work that directly supports NERO, for NERO staff salaries and/or benefits, consultants, direct operating expenses, office space, or other reasonable and necessary expenses to maintain an effective presence in the Northeast region.

Ruth Hammett Memorial Desert Protection Endowment:

The Ruth Hammett Memorial Desert Protection Endowment was established by Ben Hammett in 2020, with the purpose to fund the Desert Program Manager Position. The funding of this endowed position will help NPCA continue its work toward building a stronger and more resilient future for the California Desert national parks.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

7. ENDOWMENT (Continued)

Return Objectives and Risk Parameters:

The Organizations have adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Organizations must hold in-perpetuity or for a donor-specified period(s) as well as Board-designated funds. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that is intended to provide real (inflation adjusted) growth of capital, without undue risk.

Strategies Employed for Achieving Objectives:

To satisfy its long-term rate-of-return objectives, the Organizations utilize a strategy of fixed income, equities and cash equivalents in a mix which is conducive to participation in rising markets while allowing for protection in falling markets. The assets will be invested with the care, skill, prudence and diligence under the circumstances then prevailing. The greatest concern should be long-term appreciation of the assets and consistency of total portfolio returns. The criteria utilized to determine the target investment allocation include the total return against CPI, Treasury Bill Index and a standard deviation based on acceptable risk.

Spending Policy and How the Investment Objectives Relate to Spending Policy:

The Organizations have a policy of appropriating for distribution each year up to 4.5% of its endowment fund's average fair value over the prior 12 quarters, unless explicitly directed otherwise by the donor. In establishing this policy, the Organizations considered the long-term expected return on its endowment. Accordingly, over the long-term, the Organizations expect the current spending policy to allow its endowment to grow at an average of at least 5% annually. This is consistent with the Organizations' objective to maintain the purchasing power of the endowment assets held inperpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

Funds with Deficiencies:

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Organizations to retain as a fund of perpetual duration. There were no deficiencies at June 30, 2021 and 2020.

8. CHARITABLE GIFT ANNUITIES

The Organizations administer various charitable gift annuity agreements that allow a donor to contribute assets to the Organizations in exchange for a promise to pay a fixed amount to the donor or to other designated beneficiaries over the agreements' term, usually the designated beneficiary's lifetime. At the end of the agreements' term, the remaining assets are available for the Organizations' use.

The portion of the agreement attributable to the future interest of the Organizations is recorded in the Consolidated Statements of Activities and Changes in Net Assets as contribution revenue without donor restrictions in the period the agreement is established.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

8. CHARITABLE GIFT ANNUITIES (Continued)

Assets are held in investments, which are recorded at readily determinable fair value in the Consolidated Statements of Financial Position. On an annual basis, the Organizations revalue the liability to make distributions to the designated beneficiaries based on actuarial assumptions. The present value of the estimated future payments is calculated using a discount rate ranging from 0.4% to 8.4% and applicable mortality tables.

The following liabilities have been recorded in the Consolidated Statements of Financial Position at June 30, 2021 and 2020:

		2021		2020
Current liability to the beneficiaries Long-term liability to the beneficiaries	\$_	396,158 2,862,592	•	377,843 2,759,095
TOTAL LIABILITY TO THE BENEFICIARIES	\$_	3,258,750	\$_	3,136,938

Contribution revenue without donor restrictions from these agreements of \$249,075 and \$216,593 was recorded in the Consolidated Statements of Activities and Changes in Net Assets for the years ended June 30, 2021 and 2020, respectively.

9. PENSION PLANS

NPCA has a defined contribution plan for employer only contributions to all eligible employees. Employer contributions are based upon each eligible employee's annual compensation. Total pension expense for the years ended June 30, 2021 and 2020 was \$1,107,617 and \$1,002,679, respectively. Additionally, NPCA has a 403(b) plan covering all of its employees. Employee contributions are discretionary and are made through salary deferral arrangements, up to the maximum allowable amount.

10. CONTRIBUTED SERVICES

A substantial number of volunteers have donated significant amounts of time to the Organizations' program services and to its fundraising campaigns. No amounts have been recognized in the Consolidated Statements of Activities and Changes in Net Assets since services performed by the Organizations' volunteers do not fall into the criteria established by the Financial Accounting Standards Board in this area.

The Organizations record donated legal services at the fair market values of the services rendered. For the years ended June 30, 2021 and 2020, the amount of legal services recorded was \$6,068,248 and \$4,464,717, respectively. All donated legal services benefited the National Parks Thrive program.

11. ALLOCATION OF JOINT COSTS

For the years ended June 30, 2021 and 2020, NPCA incurred joint costs of \$6,790,771 and \$6,741,399, respectively, for informational materials and activities that included fundraising appeals.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

11. ALLOCATION OF JOINT COSTS (Continued)

Joint costs were allocated as follows for the year ended June 30, 2021:

	<u> Mailings</u>	Events	Total
Program Services: National Parks are for Everyone	\$ <u>3,159,683</u>	\$ <u>76,052</u>	\$ <u>3,235,735</u>
Supporting Services: Fundraising - Membership Development Fundraising - Other	1,623,315 1,923,271	- 8,450	1,623,315 1,931,721
Total supporting services	3,546,586	8,450	3,555,036
TOTAL EXPENSES	\$ <u>6,706,269</u>	\$ <u>84,502</u>	\$ <u>6,790,771</u>

Joint costs were allocated as follows for the year ended June 30, 2020:

	<u>Mailings</u>	Events	<u>Total</u>
Program Services: National Parks are for Everyone	\$ <u>3,262,656</u>	\$ <u>146,083</u>	\$ <u>3,408,739</u>
Supporting Services: Fundraising - Membership Development Fundraising - Other	1,395,734 1,596,065	- 340,861	1,395,734 1,936,926
Total supporting services	2,991,799	340,861	3,332,660
TOTAL EXPENSES	\$ <u>6,254,455</u>	\$ <u>486,944</u>	\$ <u>6,741,399</u>

12. COMMITMENTS

NPCA has commitments under several operating leases for office space expiring at various times. Some leases have scheduled rental increases and some contain options to renew. During fiscal year 2010, NPCA signed a lease for their headquarters, which began in fiscal year 2011 and expires in the year ending June 30, 2021. This lease was re-negotiated during fiscal year 2017 and extended through August 31, 2031, with NPCA having the right to terminate on March 31, 2027. NPCA delivered to the landlord a letter of credit in the amount of \$500,000 as a lease security deposit. The lease security deposit and the letter of credit have been reduced to \$125,000 in accordance with the lease security provisions. No draws had been made on the letter of credit as of June 30, 2021.

The landlord originally provided \$2,638,320 of leasehold improvements, which was recorded as deferred rent and is being amortized over the life of the lease. The landlord provided an additional \$832,260 leasehold improvement allowance under the new lease, of which 30% was applied against base rent from the period April 1, 2017 through July 31, 2017.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

12. COMMITMENTS (Continued)

Accounting principles generally accepted in the United States of America require that the total rent commitment should be recognized on a straight-line basis over the term of the lease. Accordingly, the difference between the actual monthly payments and the rent expense being recognized for consolidated financial statement purposes is being deferred.

Future minimum rental payments, by year and in aggregate, under the operating leases are as follows:

Year Ending June 30,

2022	\$	2,025,626
2023		2,028,774
2024		2,002,013
2025		2,242,518
2026		1,990,849
Thereafter	<u>-</u>	1,429,918

\$ 11,719,698

Rent expense, which is included in building occupancy expense in the Consolidated Statements of Functional Expenses, for the years ended June 30, 2021 and 2020 was \$2,052,536 and \$1,992,975, respectively. The deferred rent liability was \$1,771,373 and \$1,902,006, respectively, as of June 30, 2021 and 2020.

NPCA sublet space to a third party. The lease operates on a month-to-month basis. Rental income is included in other revenue in the Consolidated Statements of Activities and Changes in Net Assets. Rental income received for the years ended June 30, 2021 and 2020 totaled \$5,940.

13. PROGRAM AND SUPPORTING SERVICES DESCRIPTIONS

Since 1919, the nonpartisan National Parks Conservation Association has been the leading voice of the American people in protecting and enhancing our National Park System. The Organizations, its members and partners work together to protect the park system and preserve our nation's natural, historical and cultural heritage for America's tomorrow.

A brief description of the Organizations' programs and supporting services follows:

National Parks Thrive: The Organizations protect parks from external threats that negatively effect, degrade, or destroy park resources or values, and serves to protect, restore, and maintain park, natural, and cultural resources unimpaired for future generations. The Organizations have offices across the country to ensure that threats to resources at our parks are detected early and solutions to these threats implemented quickly. The Organizations also identify and cultivate park champions who can advance policies that protect parks and thwart emerging threats.

National Parks are for Everyone: The long-term viability and vibrancy of the national parks depend on a broader, more diverse, committed, and engaged constituency that values the national park idea.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

13. PROGRAM AND SUPPORTING SERVICES DESCRIPTIONS (Continued)

National Parks are for Everyone (continued): To gain broader support for the parks, the Organizations seek to create a larger national park community that is engaged, educated, and empowered to protect and enhance our national parks and monuments. This broader community includes non-traditional allies and a broader constituency that more closely represents the changing demographics of America.

National Parks Tell Stories of All Americans: National parks protect our country's most important history. The Organizations will ensure the National Park Service has the funding needed to improve the visitor experience and make parks more relevant to all. By enhancing park storytelling, expanding and creating new parks, and deeply engaging the public, we can ensure that national parks represent, welcome, and share a fuller American story with all visitors.

Management and General: Expenses include the functions necessary to provide the coordination and articulation of the Organizations' program strategy through the executive offices; to secure proper administrative functioning of the Board of Trustees; to manage the financial and budgetary responsibilities of the Organizations; and to maintain an equitable employment program and ensure an adequate work environment.

Fundraising: Activities include publicizing and conducting fundraising campaigns; maintaining donor lists; conducting fundraising events; soliciting for prospective members and conducting other activities involved in soliciting contributions from individuals, foundations, corporations and others.

14. CONTINGENCIES

Various lawsuits and other contingent liabilities arise in the ordinary course of the Organizations' activities. While the final outcome of these legal actions cannot be determined at this time, management is of the opinion that the ultimate liability, if any, from the final resolution of these matters will not have a material effect on the Organizations' consolidated financial statements.

15. FAIR VALUE MEASUREMENT

In accordance with FASB ASC 820, *Fair Value Measurement*, the Organizations have categorized their financial instruments, based on the priority of the inputs to the valuation technique, into a three-level fair value hierarchy. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). If the inputs used to measure the financial instruments fall within different levels of hierarchy, the categorization is based on the lowest level input that is significant to the fair value measurement of the instrument. Investments recorded in the Consolidated Statements of Financial Position are categorized based on the inputs to valuation techniques as follows:

- **Level 1.** These are investments where values are based on unadjusted quoted prices for identical assets in an active market the Organizations have the ability to access.
- **Level 2.** These are investments where values are based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, or model-based valuation techniques that utilize inputs that are observable either directly or indirectly for substantially the full-term of the investments.
- **Level 3.** These are investments where inputs to the valuation methodology are unobservable and significant to the fair value measurement.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

15. FAIR VALUE MEASUREMENT (Continued)

Following is a description of the valuation methodology used for investments measured at fair value. There have been no changes in the methodologies used as of June 30, 2021.

- Cash and money market funds The money market fund is an open-end mutual fund that is registered with the Securities and Exchange Commission and is deemed to be actively traded.
- Certificates of deposit Generally valued at original cost plus accrued interest, which approximates fair value.
- Equities Fair value is equal to the reported net asset value of the fund, which is the price at which additional shares can be obtained.
- Fixed income funds Fair value is based upon current yields available on comparable securities
 of issuers with similar ratings, the security's terms and conditions, and interest rate and credit
 risk.

Investments measured at net asset value: Certain investments that are measured at fair value using the net asset value per share (or its equivalent) practical expedient have not been categorized in the fair value hierarchy. The fair value amounts presented in this tables below are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the Consolidated Statements of Financial Position.

There were no transfers between levels in the fair value hierarchy during the years ended June 30, 2021 and 2020. Transfers between levels are recorded at the end of the reporting period, if applicable. The table below summarizes, by level within the fair value hierarchy, the Organizations' investments as of June 30, 2021:

		Level 1		Level 2		Level 3	Total
Asset Class:							
Cash and money market	\$	13,679,085	\$	-	\$	-	\$ 13,679,085
Certificates of deposit		_		126,062		-	126,062
Equities:							
Émerging markets		2,675,338		-		-	2,675,338
International		9,212,533		-		-	9,212,533
Domestic		14,853,790		-		-	14,853,790
Global region		3,906,946		-		-	3,906,946
Fixed income:							
Corporate bonds		-		11,898,549		-	11,898,549
Government obligations		-		324,975		-	324,975
International mutual funds		350,850		-		-	350,850
Domestic mutual funds	-	1,167,395	-		_		1,167,395
Subtotal investments using fair value hierarchy	\$	45,845,937	\$ <u></u>	12,349,586	\$_		58,195,523
Investments measured in NAV per practical expedient:							
Real estate funds							625,736
Limited partnerships							734,499
Subtotal investment measured using NAV							1,360,235
TOTAL INVESTMENTS							\$ <u>59,555,758</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

15. FAIR VALUE MEASUREMENT (Continued)

The table below summarizes, by level within the fair value hierarchy, the Organizations' investments as of June 30, 2020:

		Level 1		Level 2		Level 3		Total
Asset Class:								
Cash and money market	\$	12,420,737	9	5 -	\$	-	\$	12,420,737
Certificates of deposit		-		174,182		-		174,182
Equities:								
Emerging markets		849,921		-		-		849,921
International		5,314,340		-		-		5,314,340
Domestic		11,093,486		-		-		11,093,486
Global region		2,171,200		-		-		2,171,200
Fixed income:								
Corporate bonds		-		13,322,289		-		13,322,289
Government obligations		-		1,624,729		-		1,624,729
International mutual funds		301,276		-		-		301,276
Domestic mutual funds	-	949,977			-	-		949,977
Subtotal investments using fair value hierarchy	\$ <u></u>	33,100,937	\$	<u>15,121,200</u>	\$_	-	-	48,222,137
Investments measured in NAV per practical expedient:								
Real estate funds								536,618
Limited partnerships							-	652,461
Subtotal investment measured using NAV								1,189,079
TOTAL INVESTMENTS							\$	49,411,216

The following is a summary of the investments valued using NAV as a practical expedient and the related unfunded commitments and redemption restrictions associated with each major category at June 30, 2021 and June 30, 2020:

	2021										
	Net Asset Value	Unfunded Commitments	Redemption Frequency	Notice Period							
Real estate funds (a) Limited partnerships (b)	\$ 625,736 734,499	\$ - 105,600	Daily Daily	Daily Daily							
TOTAL	\$ <u>1,360,235</u>	\$ <u>105,600</u>									
		20	020								
	Net Asset Value	Unfunded Commitments	Redemption Frequency	Notice Period							
Real estate funds (a) Limited partnerships (b)	\$ 536,618 652,461	\$ - 105,600	Daily Daily	Daily Daily							
TOTAL	\$ 1,189,079	\$ 105,600									

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

15. FAIR VALUE MEASUREMENT (Continued)

(a) Real estate funds: The objective of the real estate funds is to duplicate the investment composition and overall performance of stocks included in the MSCI ACWI IMI Core Real Estate Index.

(b) Limited Partnerships:

- Northgate IV, L.P. consists of funds which hold private equity and venture capital partnerships that invest in equity, equity related and debt securities in both developed and emerging markets.
- Siguler Guff Distressed Opportunities Fund III, L.P. invests in companies undergoing financial distress, operating difficulties and significant restructuring, in both foreign and domestic markets. The partnership holds both direct investments and pooled investment vehicles, managed by investment managers.

16. SUBSEQUENT EVENTS

In preparing these consolidated financial statements, the Organizations have evaluated events and transactions for potential recognition or disclosure through November 3, 2021, the date the consolidated financial statements were issued.



CONSOLIDATING SCHEDULE OF FINANCIAL POSITION AS OF JUNE 30, 2021

ASSETS

Cash and cash equivalents		NP	CA		NPAF	Elir	minations	C	onsolidated
Short-term Investments	CURRENT ASSETS								
Accounts receivable 56,695	Short-term investments	13,46	37,006	·	71,463 -	\$	-	\$	13,467,006
Prepaid expenses and other					-		-		
Total current assets 23,075,253 71,463 (1,308) 23,145,008		4			-		-		,
Equipment 639,189 -	Due from NPAF		1,308	-			(1,308)	_	
Equipment	Total current assets	23,0	75,253	-	71,463		(1,308)	_	23,145,408
Furniture	FIXED ASSETS								
Software 676,784 -			,		-		-		
Leasehold improvements					-		-		
Less: Accumulated depreciation and amortization					-		-		
Less: Accumulated depreciation and amortization (3,778,154) - - (3,778,154) Net fixed assets 912,337 - - 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337 912,337	Education improvements		<i>7</i> 1,⊤∠∠	-				_	2,101,722
Deposits	Less: Accumulated depreciation and amortization				- -		<u> </u>		
Deposits 36,786 - 36,786 - 36,786	Net fixed assets	9	12,337	_			-	_	912,337
Investments, net of current portion	OTHER ASSETS								
Investments, net of current portion	Deposits	:	36 786		_		_		36 786
Total other assets 50,532,136 - - 50,532,136 TOTAL ASSETS 74,519,726 71,463 74,589,881 ELABILITIES AND NET ASSETS 74,519,726 74,589,881 ELABILITIES AND NET ASSETS 74,519,726 74,589,881 ELABILITIES AND NET ASSETS 74,519,726 74,620 74,620 74,620 74,620 74,620 ELABILITIES 74,620 74,620 74,620 74,620 74,620 74,620 ELABILITIES 74,620					-		-		
TOTAL ASSETS \$ 74,519,726 71,463 (1,308) 74,589,881	Grants and contributions receivable, net	4,40	06,598	_	-		-	_	4,406,598
Accounts payable and accrued liabilities \$2,107,191 \$1,958 \$-\$2,109,149	Total other assets	50,53	32,136	-				_	50,532,136
Accounts payable and accrued liabilities \$2,107,191 \$ 1,958 \$ - \$ 2,109,149	TOTAL ASSETS	\$ <u>74,5</u>	19,726	\$_	71,463	\$	(1,308)	\$	74,589,881
Accounts payable and accrued liabilities \$ 2,107,191 \$ 1,958 \$ - \$ 2,109,149 Accrued salaries and related benefits 1,407,902 1,407,902 Charitable gift annuities, current portion 396,158 - 396,158 Deferred membership dues 952,901 - 952,901 Deferred rent, current portion 186,502 - 186,502 Other current liabilities 6,539 - 6,539 Due to NPCA - 1,308 (1,308) - Total current liabilities 5,057,193 3,266 (1,308) 5,059,151 LONG-TERM LIABILITIES Charitable gift annuities, net of current portion 2,862,592 - 2,862,592 Deferred rent, net of current portion 1,584,871 - 1,584,871 Other long-term liabilities 7,462 4,454,925 Total long-term liabilities 4,454,925 4,454,925 Total liabilities 9,512,118 3,266 (1,308) 9,514,076 NET ASSETS Without donor restrictions 30,036,937 - 30,036,937 With donor restrictions 34,970,671 68,197 - 35,038,868 Total net assets 65,007,608 68,197 - 65,075,805	LIABILITIES	AND NE	T ASS	ETS	8				
Accrued salaries and related benefits	CURRENT LIABILITIES								
Charitable gift annuities, current portion 396,158 - - 396,158 Deferred membership dues 952,901 - - 952,901 Deferred rent, current portion 186,502 - - 186,502 Other current liabilities 6,539 - - 6,539 Due to NPCA - 1,308 (1,308) - Total current liabilities 5,057,193 3,266 (1,308) 5,059,151 LONG-TERM LIABILITIES Charitable gift annuities, net of current portion 2,862,592 - - 2,862,592 Charitable gift annuities, net of current portion 1,584,871 - - 1,584,871 Other long-term liabilities 7,462 - - 1,584,871 Other long-term liabilities 4,454,925 - - 4,454,925 Total liabilities 9,512,118 3,266 (1,308) 9,514,076 NET ASSETS Without donor restrictions 30,036,937 - - 30,036,937					1,958	\$	-	\$	2,109,149
Deferred membership dues 952,901 - 952,901 Deferred rent, current portion 186,502 - 186,502 Other current liabilities 6,539 - 1,308 (1,308) - 1,308 (1,308) Due to NPCA - 1,308 (1,308) - 1,308 (1,308) Due to NPCA - 1,308 (1,308) - 1,308 (1,308) Due to NPCA - 1,308 (1,308) Due to NPCA - 2,862,592 Deferred rent, net of current portion 2,862,592 - - 2,862,592 Deferred rent, net of current portion 1,584,871 - 1,584,871 Other long-term liabilities 7,462 - - 1,584,871 Other long-term liabilities 4,454,925 - - 4,454,925 Total long-term liabilities 9,512,118 3,266 (1,308) 9,514,076 NET ASSETS Without donor restrictions 30,036,937 - 30,036,937 Other long-term liabilities 3,4970,671 68,197 - 35,038,868 Other long-term liabilities 34,970,671 68,197 - 65,075,805 Other long-term liabilities 34,970,671 68,197 - 65,075,805 Other long-term liabilities 0,507,608 0,507,608 0,507,505 Other long-term liabilities 0,507,608 0,507,608 0,507,507 Other long-term liabilities 0,507,507,505 Other long-term liabilities 0,507,608 0,507,608 0,507,507,507,507,507,507,507,507,507,50					-		-		
Deferred rent, current portion Other current liabilities					-		-		
Other current liabilities 6,539 bue to NPCA - - 1,308 bue to 1,308 bue					-		-		
Total current liabilities 5,057,193 3,266 (1,308) 5,059,151					_		-		
Charitable gift annuities, net of current portion 2,862,592 - - 2,862,592 Deferred rent, net of current portion 1,584,871 - - 1,584,871 Other long-term liabilities 7,462 - - 4,454,925 Total long-term liabilities 9,512,118 3,266 (1,308) 9,514,076 NET ASSETS Without donor restrictions 30,036,937 - - 30,036,937 With donor restrictions 34,970,671 68,197 - 35,038,868 Total net assets 65,007,608 68,197 - 65,075,805 Control of the control of t	Due to NPCA		-		1,308		(1,308)	_	
Charitable gift annuities, net of current portion 2,862,592 - - 2,862,592 Deferred rent, net of current portion 1,584,871 - - 1,584,871 Other long-term liabilities 7,462 - - 7,462 Total long-term liabilities 4,454,925 - - 4,454,925 Total liabilities 9,512,118 3,266 (1,308) 9,514,076 NET ASSETS Without donor restrictions 30,036,937 - - 30,036,937 With donor restrictions 34,970,671 68,197 - 35,038,868 Total net assets 65,007,608 68,197 - 65,075,805	Total current liabilities	5,0	57,193	<u> </u>	3,266		(1,308)) _	5,059,151
Deferred rent, net of current portion Other long-term liabilities	LONG-TERM LIABILITIES								
Deferred rent, net of current portion Other long-term liabilities	Charitable gift annuities, net of current portion	2,8	62,592)	_		_		2,862,592
Total long-term liabilities 4,454,925 - - 4,454,925 Total liabilities 9,512,118 3,266 (1,308) 9,514,076 NET ASSETS Without donor restrictions 30,036,937 - - 30,036,937 With donor restrictions 34,970,671 68,197 - 35,038,868 Total net assets 65,007,608 68,197 - 65,075,805			84,871		-		-		1,584,871
Total liabilities 9,512,118 3,266 (1,308) 9,514,076 NET ASSETS Without donor restrictions 30,036,937 30,036,937 With donor restrictions 34,970,671 68,197 - 35,038,868 Total net assets 65,007,608 68,197 - 65,075,805	Other long-term liabilities		7,462				<u> </u>	_	7,462
NET ASSETS Without donor restrictions 30,036,937 - - 30,036,937 With donor restrictions 34,970,671 68,197 - 35,038,868 Total net assets 65,007,608 68,197 - 65,075,805	Total long-term liabilities	4,4	54,925	<u>.</u>				_	4,454,925
Without donor restrictions 30,036,937 - - 30,036,937 With donor restrictions 34,970,671 68,197 - 35,038,868 Total net assets 65,007,608 68,197 - 65,075,805	Total liabilities	9,5	12,118	<u> </u>	3,266		(1,308)) _	9,514,076
With donor restrictions 34,970,671 68,197 - 35,038,868 Total net assets 65,007,608 68,197 - 65,075,805	NET ASSETS								
With donor restrictions 34,970,671 68,197 - 35,038,868 Total net assets 65,007,608 68,197 - 65,075,805	Without donor restrictions	30.0	36,937	,	-		_		30,036.937
					68,197			_	
TOTAL LIABILITIES AND NET ASSETS \$ 74,519,726 \$ 71,463 \$ (1,308) \$ 74,589,881	Total net assets	65,0	07,608	3	68,197		_	_	65,075,80 <u>5</u>
	TOTAL LIABILITIES AND NET ASSETS	\$ <u>74,5</u>	19,726	\$	71,463	\$ <u></u>	(1,308)) \$_	74,589,881

CONSOLIDATING SCHEDULE OF FINANCIAL POSITION AS OF JUNE 30, 2020

ASSETS

Cash and cash equivalents			NPCA		NPAF		Eliminations	Co	nsolidated
Short-term investments	CURRENT ASSETS								
Caracts and contributions receivable, net		\$		\$	178,084	\$	-	\$	
Common C					-		-		
Total current assets \$2,0589,545 \$178,084 \$35,775 \$20,731,854					-		-		
Total current assets 20,589,545 178,084 (35,775) 20,731,854			392,308		-		-		392,308
Equipment 594,993	Due from NPAF	_	35,775	-	-		(35,775)	_	-
Equipment	Total current assets	_	20,589,545	-	178,084		(35,775)		20,731,854
Furniture	FIXED ASSETS								
Software G76,784 - - G76,784 Caseshold improvements 2,695,356 - - 2,695,356 - - 2,695,356 - - 2,695,356 - - 2,695,356 - - 2,695,356 - - 3,404,576 - - (3,404,576) - - (3,404,576) - - (3,404,576) - - (3,404,576) - - (3,404,576) - - (3,404,576) - - (3,404,576) - - (3,404,576) - - (3,404,576) - - (3,404,576) - - (3,404,576) - - (3,404,576) - - (3,404,576)					-		-		
Leasehold improvements					-		-		
Less: Accumulated depreciation and amortization (3,404,576) (3,404,576) (3,404,576) (3,404,576) (3,404,576)					-		-		
Less: Accumulated depreciation and amortization (3.404.576) - - (3.404.576) Net fixed assets 1.235.653 - - 1.235.653	25455/1614 IIIIproventente	_	2,000,000	-		•			2,000,000
Net fixed assets 1,235,653 - - 1,235,653 OTHER ASSETS Deposits investments, net of current portion investments investments, net of current portion investments investm	Lacar Account dated decreasiation and accordination				-		-		
Deposits	Less. Accumulated depreciation and amortization	-	(3,404,370)	-	<u> </u>			_	(3,404,370)
Deposits 31,302 -	Net fixed assets	_	1,235,653	-				_	1,235,653
Investments, net of current portion 37,854,453 - - 37,854,453	OTHER ASSETS								
Grants and contributions receivable, net 6,027,373 - - 6,027,373 Total other assets 43,913,128 - - 43,913,128 TOTAL ASSETS \$ 65,738,326 \$ 178,084 \$ (35,775) \$ 65,880,635 LIABILITIES AND NET ASSETS CURRENT LIABILITIES Accounts payable and accrued liabilities \$ 2,163,335 \$ - \$ - \$ 2,163,335 Accrued salaries and related benefits 1,376,556 - \$ - \$ 2,163,335 Accrued salaries and related benefits 1,376,556 - \$ - \$ 377,843 Deferred membership dues 650,823 - \$ - 650,823 Deferred rent, current portion 192,233 - \$ - 62,20 Due to NPCA - \$ - 35,775 (35,775) 4,767,010 Deferred Inabilities 4,767,010 35,775 (35,775) 4,767,010 LONG-TERM LIABILITIES Charitable gift annuities, net of current portion 2,759,095 - \$ 2,759,095 - \$ 2,759,095 Deferred rent, net of current portion 1,709,773 - \$ 1,709,773 - \$ 1,709,773 Other long-term liabilities 4,482,869 - \$ -			31,302		-		-		31,302
Total other assets					-		-		
TOTAL ASSETS \$ 65,738,326 \$ 178.084 \$ (35,775) \$ 65,880.635	,	-		-		•		_	
Accounts payable and accrued liabilities \$ 2,163,335 \$ \$ \$ \$ \$ \$ \$ 2,163,335 Accrued salaries and related benefits 1,376,556 \$ \$ \$ \$ \$ 1,376,556 Charitable gift annuities, current portion 377,843 \$ \$ \$ \$ \$ 650,823 Deferred membership dues 650,823 \$ \$ \$ \$ \$ 650,823 Deferred rent, current portion 192,233 \$ \$ \$ \$ \$ \$ \$ 6,220 Due to NPCA \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Total other assets	_		-			-		43,913,128
Accounts payable and accrued liabilities \$2,163,335 \$ - \$ \$2,163,335 Accrued salaries and related benefits 1,376,556 - 1,376,556 Charitable gift annuities, current portion 192,233 - Deferred membership dues 650,823 - Deferred rent, current portion 192,233 -	TOTAL ASSETS	\$_	65,738,326	\$_	178,084	\$	(35,775)	\$	65,880,635
Accounts payable and accrued liabilities \$ 2,163,335 \$ - \$ - \$ 2,163,335 Accrued salaries and related benefits 1,376,556 377,843 Deferred membership dues 650,823 650,823 Deferred membership dues 650,823 650,823 Deferred rent, current portion 192,233 192,233 Deferred rent, current portion 192,233 192,233 Deferred rent is bilities 6,220 6,220 Due to NPCA - 35,775 (35,775) Deferred rent is bilities 4,767,010 35,775 (35,775) Deferred rent, net of current portion 1,709,773 2,759,095 Deferred rent, net of current portion 1,709,773 1,709,773 Other long-term liabilities 14,482,869 4,482,869 Total long-term liabilities 9,249,879 35,775 (35,775) 9,249,879 NET ASSETS Without donor restrictions 23,188,457 23,188,457 With donor restrictions 33,299,990 142,309 - 33,442,299 Total net assets 56,488,447 142,309 - 56,630,756	LIABILITIES	AN	D NET ASSE	TS	3				
Accrued salaries and related benefits Charitable gift annuities, current portion 377,843 Deferred membership dues 650,823 Deferred rent, current portion 192,233 Other current liabilities 6,220 Due to NPCA Total current liabilities 4,767,010 Charitable gift annuities, net of current portion 1,709,773 Other long-term liabilities 2,759,095 Deferred rent, net of current portion 1,709,773 Other long-term liabilities 4,482,869 Total liabilities 4,482,869 Total liabilities 23,188,457 Without donor restrictions 23,188,457 Without donor restrictions 33,299,990 Total net assets 56,488,447 142,309 - 56,630,756	CURRENT LIABILITIES								
Charitable gift annuities, current portion 377,843 - - 377,843 Deferred membership dues 650,823 - - 650,823 Deferred rent, current portion 192,233 - - 192,233 Other current liabilities 6,220 - - 6,220 Due to NPCA - 35,775 (35,775) - Total current liabilities 4,767,010 35,775 (35,775) 4,767,010 LONG-TERM LIABILITIES Charitable gift annuities, net of current portion 2,759,095 - - 2,759,095 Deferred rent, net of current portion 1,709,773 - - 1,709,773 Other long-term liabilities 4,482,869 - - 4,482,869 Total long-term liabilities 9,249,879 35,775 (35,775) 9,249,879 NET ASSETS Without donor restrictions 23,188,457 - - 23,188,457 With donor restrictions 33,299,990 142,309 - 56,630,756 <td></td> <td>\$</td> <td>2,163,335</td> <td>\$</td> <td>-</td> <td>\$</td> <td>_ :</td> <td>\$</td> <td>2,163,335</td>		\$	2,163,335	\$	-	\$	_ :	\$	2,163,335
Deferred membership dues					-		-		
Deferred rent, current portion	Charitable gift annuities, current portion Deferred membership dues				-		-		
Total current liabilities 4,767,010 35,775 (35,775) 4,767,010					-		-		
Total current liabilities 4,767,010 35,775 (35,775) 4,767,010 LONG-TERM LIABILITIES Charitable gift annuities, net of current portion Deferred rent, net of current portion 1,709,773 2,759,095 1,709,773 1,709,773 1,709,773 1,709,773 1,709,773 1,709,773 1,709,773 1,4001 1,4001 1,4001 1,4001 1,4001 1,709,773 - 1,709,773 1,709,773 1,709,773 1,709,773 1,709,773 1,709,773 1,709,773 1,709,773 1,709,773 1,709,773 1,709,773 </td <td></td> <td></td> <td>6,220</td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td>6,220</td>			6,220		-		-		6,220
Charitable gift annuities, net of current portion 2,759,095 - - 2,759,095 Deferred rent, net of current portion 1,709,773 - - 1,709,773 Other long-term liabilities 14,001 - - 14,001 Other long-term liabilities 4,482,869 - - 4,482,869 Other liabilities 0,249,879 Other liab	Due to NPCA	_		-	35,775		(35,775)		
Charitable gift annuities, net of current portion 2,759,095 - - 2,759,095 Deferred rent, net of current portion 1,709,773 - - 1,709,773 Other long-term liabilities 14,001 - - 14,001 Total long-term liabilities 4,482,869 - - - 4,482,869 Total liabilities 9,249,879 35,775 (35,775) 9,249,879 NET ASSETS Without donor restrictions 23,188,457 - - - 23,188,457 With donor restrictions 33,299,990 142,309 - 33,442,299 Total net assets 56,488,447 142,309 - 56,630,756	Total current liabilities	_	4,767,010	-	35,775		(35,775)	_	4,767,010
Deferred rent, net of current portion Other long-term liabilities 1,709,773 1,709,773 14,001 - 1,709,773 14,001 Total long-term liabilities 4,482,869 4,482,869 4,482,869 Total liabilities 9,249,879 35,775 (35,775) 9,249,879 NET ASSETS Without donor restrictions With donor restrictions 23,188,457 23,188,457 23,188,457 With donor restrictions 33,299,990 142,309 - 33,442,299 - 56,630,756 Total net assets 56,488,447 142,309 - 56,630,756	LONG-TERM LIABILITIES								
Other long-term liabilities 14,001 - - 14,001 Total long-term liabilities 4,482,869 - - 4,482,869 Total liabilities 9,249,879 35,775 (35,775) 9,249,879 NET ASSETS Without donor restrictions 23,188,457 - - 23,188,457 With donor restrictions 33,299,990 142,309 - 33,442,299 Total net assets 56,488,447 142,309 - 56,630,756	Charitable gift annuities, net of current portion		2,759,095		-		-		2,759,095
Total long-term liabilities 4,482,869 - - 4,482,869 Total liabilities 9,249,879 35,775 (35,775) 9,249,879 NET ASSETS Without donor restrictions 23,188,457 - - 23,188,457 With donor restrictions 33,299,990 142,309 - 33,442,299 Total net assets 56,488,447 142,309 - 56,630,756					-		-		
Total liabilities 9,249,879 35,775 (35,775) 9,249,879 NET ASSETS Without donor restrictions 23,188,457 - - 23,188,457 With donor restrictions 33,299,990 142,309 - 33,442,299 Total net assets 56,488,447 142,309 - 56,630,756	Other long-term liabilities	_	14,001	-					14,001
NET ASSETS Without donor restrictions With donor restrictions 23,188,457 23,188,457 33,442,299 With donor restrictions 33,299,990 142,309 - 33,442,299 Total net assets 56,488,447 142,309 - 56,630,756	Total long-term liabilities	_	4,482,869	-				_	4,482,869
Without donor restrictions 23,188,457 - - 23,188,457 With donor restrictions 33,299,990 142,309 - 33,442,299 Total net assets 56,488,447 142,309 - 56,630,756	Total liabilities	_	9,249,879	_	35,775		(35,775)		9,249,879
With donor restrictions 33,299,990 142,309 - 33,442,299 Total net assets 56,488,447 142,309 - 56,630,756	NET ASSETS								
With donor restrictions 33,299,990 142,309 - 33,442,299 Total net assets 56,488,447 142,309 - 56,630,756	Without donor restrictions		23.188 457		_		_		23.188 457
		_		_	142,309				
TOTAL LIABILITIES AND NET ASSETS \$ 65,738,326 \$ 178,084 \$ (35,775) \$ 65,880,635	Total net assets		56,488,447	_	142,309				56,630,756
	TOTAL LIABILITIES AND NET ASSETS	\$_	65,738,326	\$_	178,084	\$	(35,775)	\$ <u></u>	65,880,635

CONSOLIDATING SCHEDULE OF ACTIVITIES AND CHANGE IN NET ASSETS FOR THE YEAR ENDED JUNE 30, 2021

	NPCA Without Donor Restrictions	NPCA With Donor Restrictions	NPCA Total	NPAF Without Donor Restrictions	NPAF With Donor Restrictions	NPAF Total	Consolidated Total
REVENUE AND SUPPORT							
Contributions	\$ 25,756,802	\$ 4,691,305	\$ 30,448,107	\$ -	\$ 61,000	\$ 61,000	\$ 30,509,107
Grants	178.250	2,426,066	2.604.316	-	-	-	2,604,316
Contributed services	6,068,248	_, :_=; := : -	6,068,248	_	_	_	6,068,248
Investment income, net	4,362,282	4,218,602	8,580,884	_	_	_	8,580,884
Bequests	2,434,399	-	2,434,399	_	_	_	2,434,399
Membership dues	1,492,327	_	1,492,327	_	_	_	1,492,327
Marketing income	554,429	300,000	854,429	_	_	_	854,429
Events	450,872	-	450,872	_	_	_	450,872
Other revenue	177,774	_	177,774	_	_	_	177,774
Change in value of charitable gift annuities	(233,095)	_	(233,095)		_	_	(233,095)
Net assets released from donor restrictions	9,965,292	(9,965,292)	(200,000)	135,112	(135,112)	_	(200,000)
Net assets released from donor restrictions	3,300,232	(3,300,232)		100,112	(100,112)		
Total revenue and support	51,207,580	1,670,681	52,878,261	135,112	(74,112)	61,000	52,939,261
EXPENSES							
Program Services:							
National Parks Thrive	21,505,282	_	21,505,282	_	_	_	21,505,282
National Parks are for Everyone	9,454,243	_	9,454,243	135,112	_	135,112	9,589,355
National Parks Tell Stories of All Americans		_	4,657,503	100,112	_	100,112	4,657,503
realistati and refreshed of the thindheard	1,007,000		1,007,000				1,007,000
Total program services	35,617,028		35,617,028	135,112		135,112	35,752,140
Supporting Services:							
Management and General	3,909,646	_	3,909,646	_	_	_	3,909,646
Fundraising	4,832,426	_	4,832,426	_	_	_	4,832,426
i dildialsing	4,002,420		4,002,420				4,002,420
Total supporting services	8,742,072		8,742,072				8,742,072
Total expenses	44,359,100		44,359,100	135,112		135,112	44,494,212
Change in net assets	6,848,480	1,670,681	8,519,161	-	(74,112)	(74,112)	8,445,049
No. 1 de la companya	00.400.45=	00 000 000	50 400 4:=		440.000	440.000	50.000.750
Net assets at beginning of year	23,188,457	33,299,990	56,488,447		142,309	142,309	<u>56,630,756</u>
NET ASSETS AT END OF YEAR	\$ <u>30,036,937</u>	\$ <u>34,970,671</u> \$	<u>65,007,608</u>	\$	\$ <u>68,197</u>	\$ <u>68,197</u>	\$ <u>65,075,805</u>

CONSOLIDATING SCHEDULE OF ACTIVITIES AND CHANGE IN NET ASSETS FOR THE YEAR ENDED JUNE 30, 2020

	NPCA Without Donor Restrictions	NPCA With Donor Restrictions	NPCA Total	NPAF Without Donor Restrictions	NPAF With Donor Restrictions	NPAF Total	Consolidated Total
REVENUE AND SUPPORT							
Contributions Grants Contributed services Investment income (loss), net Bequests Membership dues Marketing income	\$ 23,505,941 95,000 4,464,717 163,423 3,507,174 1,249,028 853,602	\$ 2,457,815 \$ 4,914,046	5 25,963,756 5,009,046 4,464,717 77,989 3,767,711 1,249,028 2,060,785	\$ - \$ - - - - -	\$ 176,750 - - - - - -	\$ 176,750 - - - - - -	\$ 26,140,506 5,009,046 4,464,717 77,989 3,767,711 1,249,028 2,060,785
Events Other revenue Change in value of charitable gift annuities Net assets released from donor restrictions Total revenue and support	890,203 246,417 (200,736) 14,306,163 49,080,932	164,204 - (14,306,163) (5,387,812)	1,054,407 246,417 (200,736) 	- -) - 74,968 74,968	- - - (74,968) 101,782	- - - - 176,750	1,054,407 246,417 (200,736)
		(0,00.,0.2)	.010001.20				,
EXPENSES							
Program Services: National Parks Thrive National Parks are for Everyone National Parks Tell Stories of All Americans	20,174,009 10,045,108 4,641,504	- - -	20,174,009 10,045,108 4,641,504	74,968 	- - -	- 74,968 	20,174,009 10,120,076 4,641,504
Total program services	34,860,621		34,860,621	74,968		74,968	34,935,589
Supporting Services: Management and General Fundraising	3,182,630 5,219,947	<u>-</u>	3,182,630 5,219,947		<u>-</u>	<u>-</u>	3,182,630 5,219,947
Total supporting services	8,402,577		8,402,577				8,402,577
Total expenses	43,263,198		43,263,198	74,968		74,968	43,338,166
Change in net assets	5,817,734	(5,387,812)	429,922	-	101,782	101,782	531,704
Net assets at beginning of year	17,370,723	38,687,802	56,058,525		40,527	40,527	56,099,052
NET ASSETS AT END OF YEAR	\$ 23,188,457	\$ <u>33,299,990</u> \$	56,488,447	\$	142,309	\$ 142,309	\$ <u>56,630,756</u>